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# **Interim Report**

January – March 2016 Conference Call and Webcast 31 May 2016



### **Disclaimer**

The following presentations contain forward-looking statements and information on the business development of the Volkswagen Group. These statements may be spoken or written and can be recognized by terms such as "expects", "anticipates", "intends", "plans", "believes", "seeks", "estimates", "will" or words with similar meaning. These statements are based on assumptions relating to the development of the economies of individual countries, and in particular of the automotive industry, which we have made on the basis of the information available to us and which we consider to be realistic at the time of going to press. The estimates given involve a degree of risk, and the actual developments may differ from those forecast.

Consequently, any unexpected fall in demand or economic stagnation in our key sales markets, such as in Western Europe (and especially Germany) or in the USA, Brazil or China, will have a corresponding impact on the development of our business. The same applies in the event of a significant shift in current exchange rates relative to the US dollar, sterling, yen, Brazilian real, Chinese renminbi and Czech koruna.

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### **Conference Call: January – March 2016**



**Frank Witter** 

Member of the Board of Management, Volkswagen AG Finance and Controlling



### **Fred Kappler**

Head of Group Sales Volkswagen AG

## **Financial Highlights January – March 2016**

Solid start to the year for the Volkswagen Group

Sales Revenue decreased, influenced mainly by exchange rate effects

Operating Profit before special items slightly below prior year

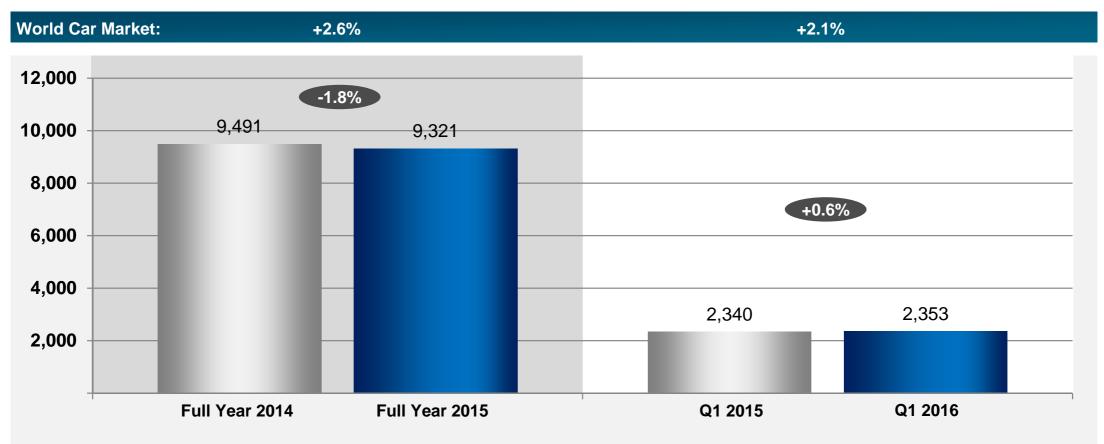
Operating Profit including special items above prior year driven mainly by positive exchange rate effect on diesel related provisions

Negative fair value effects on derivative financial instruments results in lower Profit before tax

Strong Automotive net liquidity

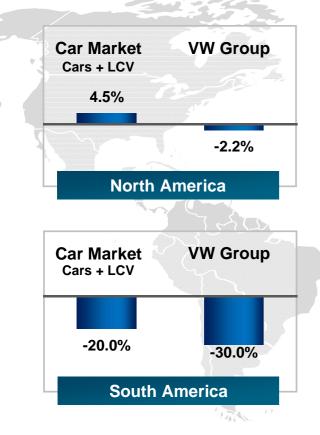
## **Development Volkswagen Group Car Deliveries to Customers**<sup>1)</sup>

(in comparison to previous year)

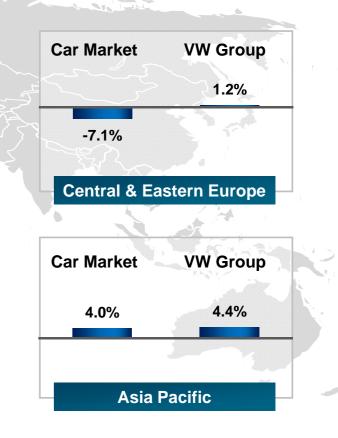




**Development World Car Market vs. Volkswagen Group Car Deliveries to Customers**<sup>1)</sup> (Growth y-o-y in deliveries to customers, January to March 2016 vs. 2015)





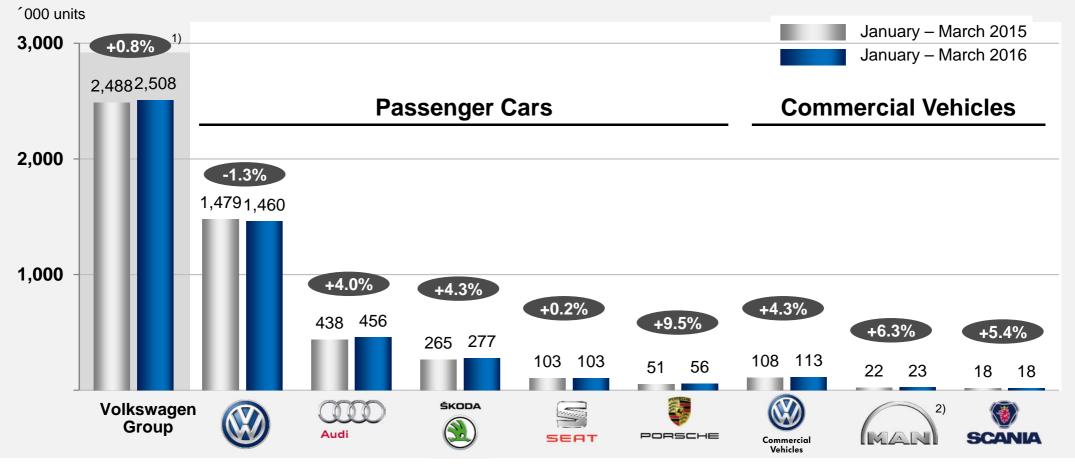


<sup>1)</sup> Figures excl. Volkswagen Commercial Vehicles, Scania and MAN.

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## **Volkswagen Group – Deliveries to Customers by Brands**

(January to March 2016 vs. 2015)



<sup>1)</sup> Incl. all brands of Volkswagen Group (Passenger Cars and Commercial Vehicles); +0.6% excl. Volkswagen Commercial Vehicles, Scania and MAN. <sup>2)</sup> MAN incl. MAN Latin America Trucks and Busses GVW > 5t





### Volkswagen Tiguan





### Volkswagen Bora (China)



Lamborghini Huracán Spyder

## Volkswagen Group – Key Financial Figures<sup>1)</sup>

(January to March 2016 vs. 2015)

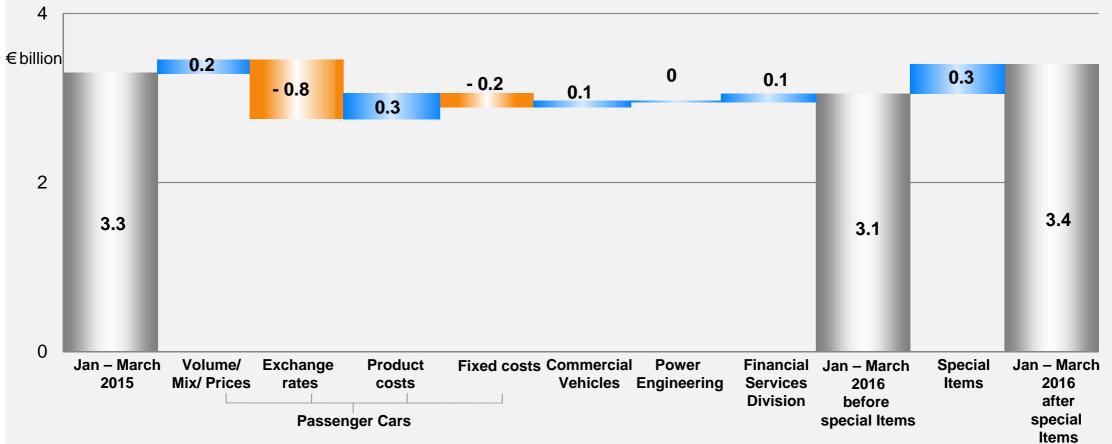
thousand vehicles / € million	2016	2015	+/- (%)
Vehicle Sales <sup>2)</sup>	2,577	2,607	-1.2
Sales revenue	50,964	52,735	-3.4
Operating profit before special items	3,131	3,328	-5.9
% of sales revenue	6.1	6.3	
Operating profit	3,440	3,328	+3.4
% of sales revenue	6.8	6.3	
Financial result	-237	639	x
of which: At-equity result <sup>2)</sup>	1.114	1.146	-2.8
of which: Other financial result	-1.351	-506	x
Profit before tax	3,203	3,968	-19.3
% Return on sales before tax	6.3	7.5	
Profit after tax	2,365	2,932	-19.3

<sup>1)</sup> All figures shown are rounded, so minor discrepancies may arise from addition of these amounts. Including allocation of consolidation adjustments between the Automotive and Financial Services divisions.

<sup>2)</sup> Volume data including the unconsolidated Chinese joint ventures. The joint venture companies in China are accounted for using the equity method and recorded an operating profit (proportionate) of €1,174 million (€1,598 million).

## Volkswagen Group – Analysis of Operating Profit<sup>1)</sup>

(January to March 2016 vs. 2015)



<sup>&</sup>lt;sup>1)</sup> All figures shown are rounded, minor discrepancies may arise from addition of these amounts.

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### Volkswagen Group – Analysis by Business Line<sup>1)</sup>

#### (January to March 2016 vs. 2015)

	Vehicle sales		Sales r	Sales revenue		Operating profit	
thousand vehicles/ € million	2016	2015	2016	2015	2016	2015	
Volkswagen Passenger Cars	1,069	1,117	25,068	26,291	73	514	
Audi	388	389	14,511	14,651	1,302	1,422	
ŠKODA	207	217	3,379	3,175	315	242	
SEAT	127	138	2,070	2,182	54	33	
Bentley	2	3	376	472	-54	49	
Porsche <sup>2)</sup>	59	51	5,378	5,078	895	765	
Volkswagen Commercial Vehicles	118	212	2,716	2,698	142	165	
Scania <sup>2)</sup>	19	18	2,551	2,463	244	237	
MAN Commercial Vehicles	23	22	2,291	2,293	65	-13	
MAN Power Engineering	-	-	832	800	48	52	
VW China <sup>3)</sup>	980	963	-	-	- 4)	- 4)	
Other	-415	-431	-14,821	-13,513	-445	-541	
Volkswagen Financial Services	-	-	6,612	6,145	492	403	
Volkswagen Group before special items	-	-	-	-	3,131	3,328	
Special items	-	-	-	-	309	-	
Volkswagen Group	2,577	2,607	50,964	52,735	3,440	3,328	
Automotive Division <sup>5)</sup>	2,577	2,607	43,530	45,806	2,850	2,856	
of which: Passenger Cars	2,417	2,447	35,219	37,636	2,603	2,634	
of which: Commercial Vehicles	160	161	7,487	7370	256	236	
of which: Power Engineering	-	-	832	800	-9	-14	
Financial Services Division	-	-	7,434	6,928	591	473	

<sup>1)</sup> All figures shown are rounded, minor discrepancies may arise from addition of these amounts. <sup>2)</sup> Incl. financial services. <sup>3)</sup> Sales revenue and operating profit of the JV's in China are not included in the Group figures. The Chinese companies are accounted for using the equity method and recorded an operating profit (proportionate) of €1.174 million (€1,598 million). <sup>4)</sup> Mainly intragroup items, in particular from elimination of intercompany profits; incl. depreciation and amortization of identifiable assets as part of the PPA for Scania, Porsche Holding Salzburg, MAN and Porsche. <sup>5)</sup> Including allocation of consolidation adjustments between Automotive and Financial Services divisions.

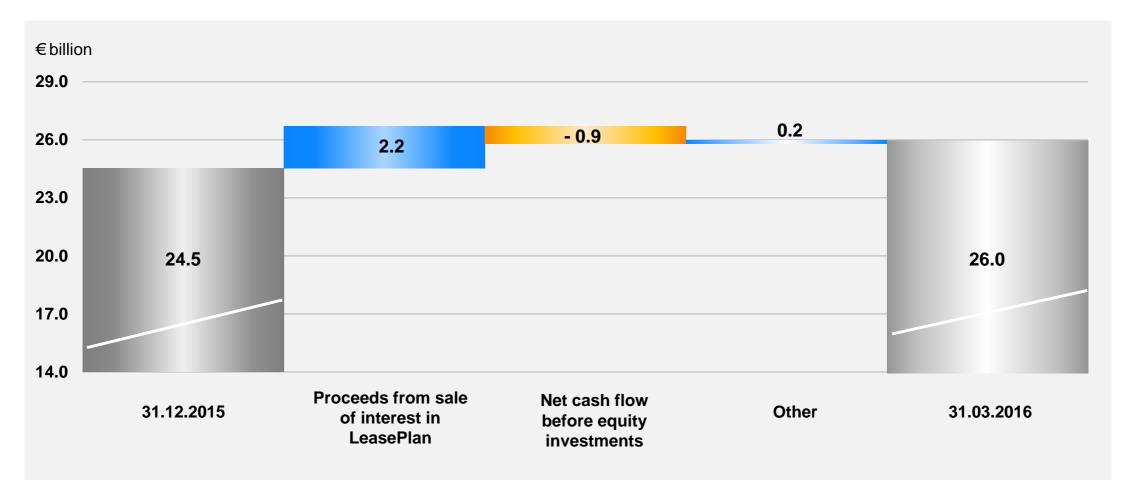
## Automotive Division – Strong Cash Generation<sup>1) 2)</sup>

#### (January to March 2016) €billion 3.5 2.0 - 2.1 2.4 (4.9%)1.3 2.2 0.5 - 1.2 0 - 0.9 -1.0 2015 -1.1 0.1 1.3 1.2 4.4 -2.1 (4.5%<sup>3)</sup>) 0 Cash flow Capex Capitalized Other Net cash flow Acquisition Net cash flow development costs and disposal from operating before equity activities of equity investments investments

<sup>1)</sup> All figures shown are rounded, minor discrepancies may arise from addition of these amounts. <sup>2)</sup> Including allocation of consolidation adjustments between Automotive and Financial Services divisions.

<sup>3)</sup> Capital expenditure for property, plant and equipment in % of Automotive sales revenue.

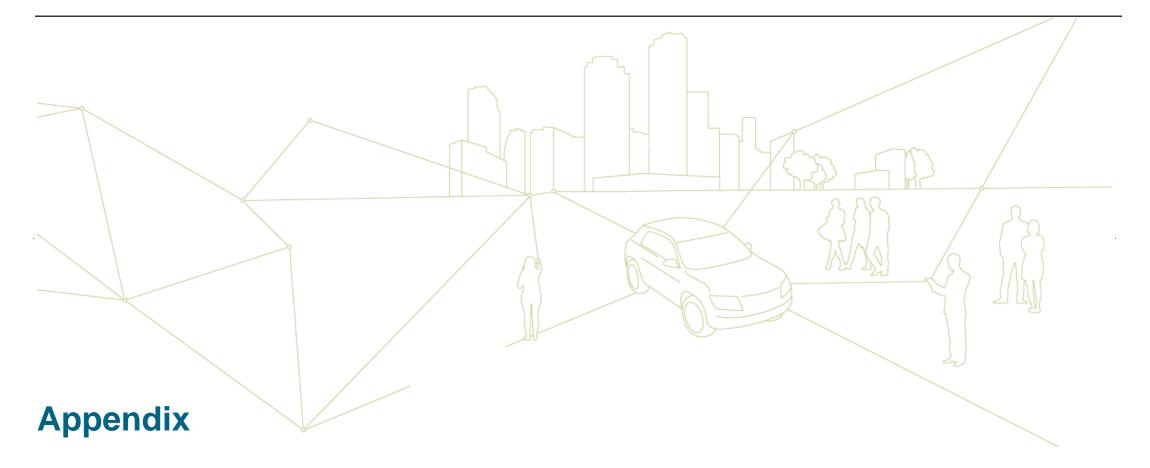
## Automotive Division – Analysis of Net Liquidity<sup>1)</sup>



#### - 2.0 % **Deliveries** to customers **Deliveries to** 10,137 9,931 customers stable at high level ('000 vehicles) + 5.4% 213.3 202.5 **Sales revenue** Sales revenue (€ billion) up to 5% below prior year - 4.8% 6.3 **Operating return** 6.0 **Operating return on sales** on sales (before special items) between 5.0% and 6.0% (%) 2014 2015 Full Year

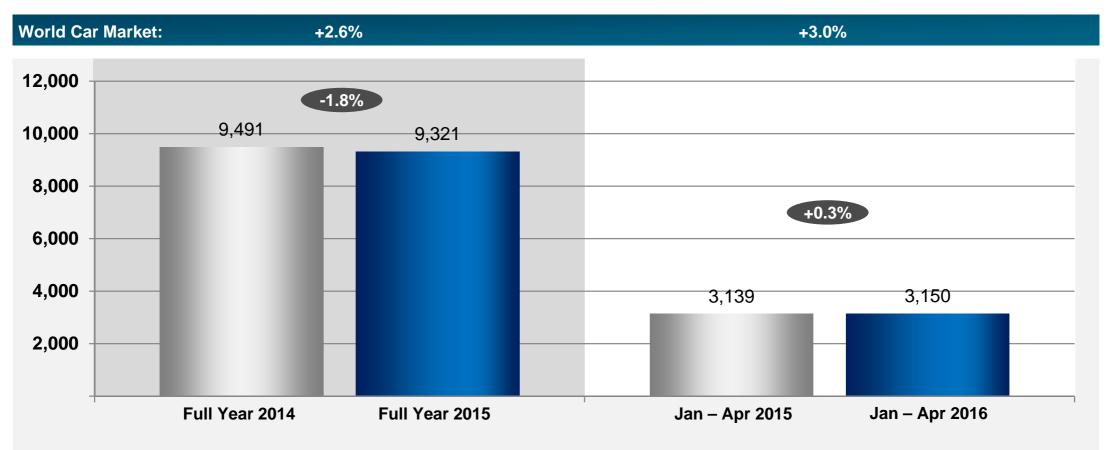
## Volkswagen Group – Outlook for 2016

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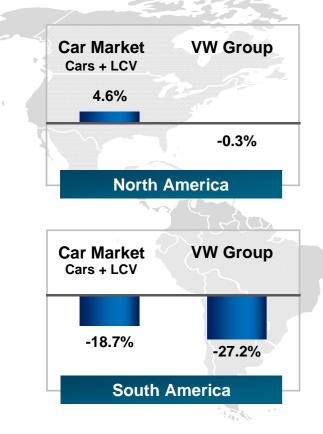
### **Development Volkswagen Group Car Deliveries to Customers**<sup>1)</sup>

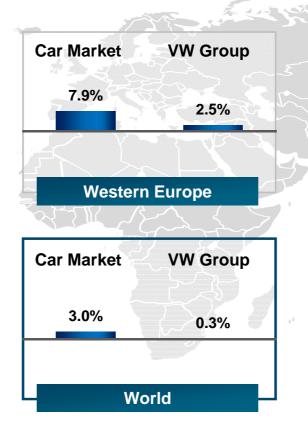
(in comparison to previous year)





**Development World Car Market vs. Volkswagen Group Car Deliveries to Customers**<sup>1)</sup> (Growth y-o-y in deliveries to customers, January to April 2016 vs. 2015)





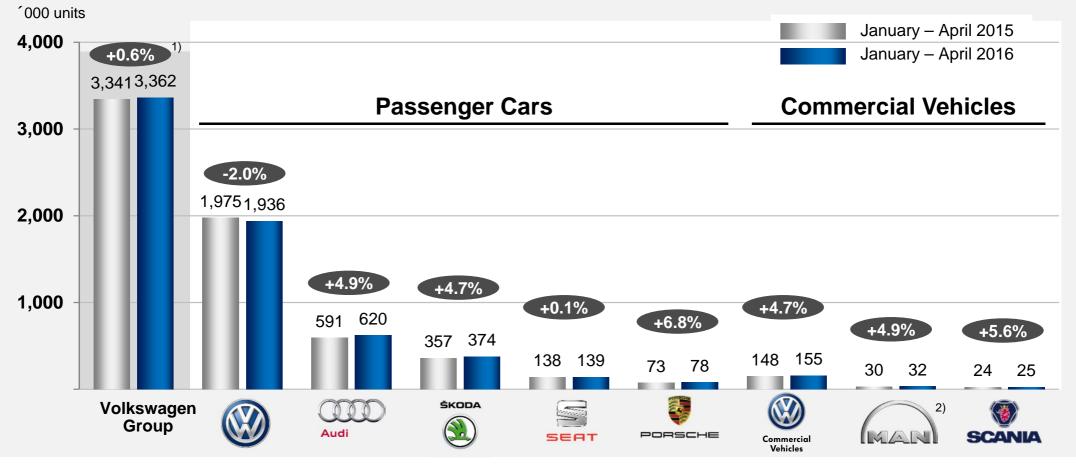


<sup>1)</sup> Figures excl. Volkswagen Commercial Vehicles, Scania and MAN.

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## Volkswagen Group – Deliveries to Customers by Brands

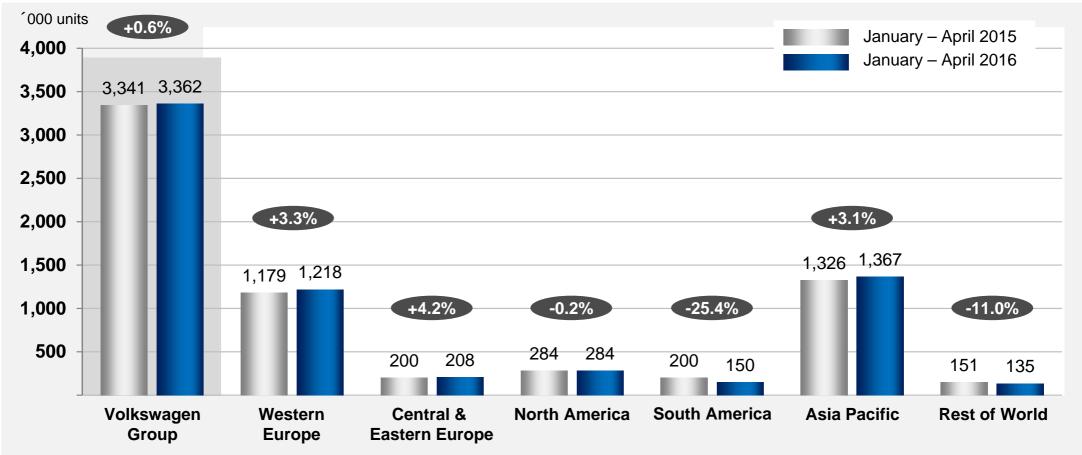
(January to April 2016 vs. 2015)



<sup>1)</sup> Incl. all brands of Volkswagen Group (Passenger Cars and Commercial Vehicles); +0.3% excl. Volkswagen Commercial Vehicles, Scania and MAN. <sup>2)</sup> MAN incl. MAN Latin America Trucks and Busses GVW > 5t

## Volkswagen Group – Deliveries to Customers by Markets<sup>1)</sup>

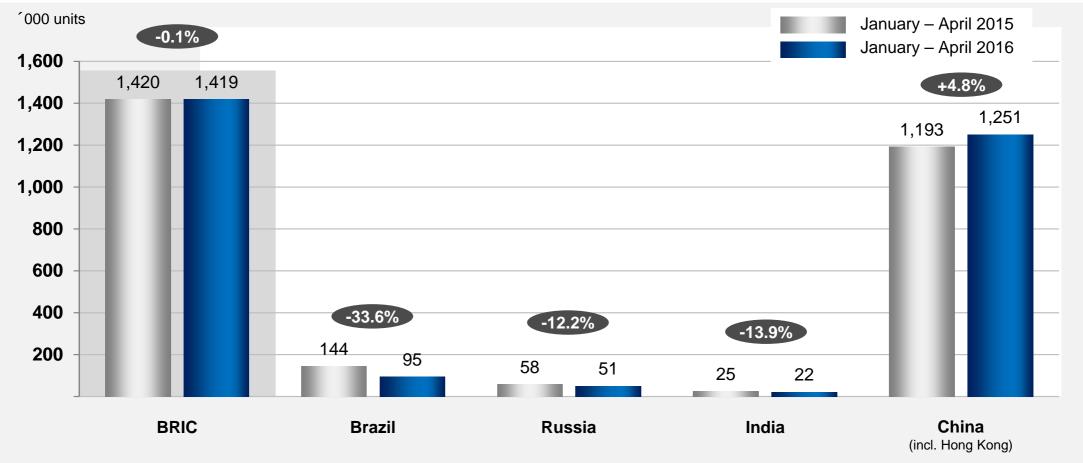
(January to April 2016 vs. 2015)



<sup>1)</sup> Incl. all brands of Volkswagen Group (Passenger Cars and Commercial Vehicles); +0.3% excl. Volkswagen Commercial Vehicles, Scania and MAN.

## Volkswagen Group – Deliveries to Customers BRIC-Markets<sup>1)</sup>

(January to April 2016 vs. 2015)



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## **Volkswagen Group – Headline Figures**

(January to March 2016 vs. 2015)

		2016	2015	+/- (%)
Deliveries to customers <sup>1)</sup>	'000 units	2,508	2,488	+0.8
Vehicle sales <sup>1)</sup>	'000 units	2,577	2,607	-1.2
Production <sup>1)</sup>	'000 units	2,555	2,721	-6.1
Sales revenue	€million	50,964	52,735	-3.4
Operating profit before special items	€million	3,131	3,328	-5.9
Special items	€million	309	-	X
Operating profit	€million	3,440	3,328	+3.4
Profit before tax	€million	3,203	3,968	-19.3
Profit after tax	€million	2,365	2,932	-19.3
Automotive Division <sup>2)</sup>				
Cash flows from operating activities	€million	2,402	4,950	-51.5
Cash flows from investing activities attributable to operating activities <sup>3)</sup>	€million	1,117	3,189	-65.0
of which investments in property, plant & equipment	€million	2,120	2,071	+2.4
Net cash flow	€million	1,285	1,761	-27.0
Net liquidity at March 31	€million	25,964	20,772	+25.0

<sup>1)</sup> Volume data including the unconsolidated Chinese joint ventures. These companies are accounted for using the equity method. All figures shown are rounded, so minor discrepancies may arise from addition of these amounts. 2015 deliveries updated reflect subsequent statistical trends.

<sup>2)</sup> Including allocation of consolidation adjustments between the Automotive and Financial Services divisions.

<sup>3)</sup> Excluding acquisition and disposal of equity investments: January – March €3,293 million (€3,155 million).

# Volkswagen Group – Analysis by Market<sup>1)</sup>

(January to March 2016 vs. 2015)

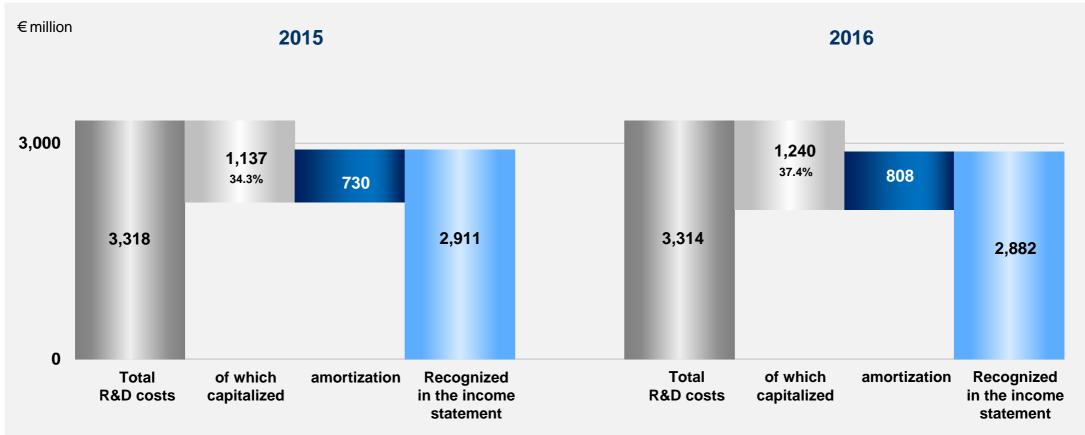
		Vehicle sales			Sales revenue		
vehicles / € million	2016	2015	+/- (%)	2016	2015	+/- (%)	
Europe / Remaining markets	1,134	1,138	0.4	33,000	32,855	0.4	
North America	223	210	6.2	8,092	7,672	5.5	
South America	120	143	-16.1	1,791	2,583	-30.7	
Asia-Pacific <sup>2)</sup>	1,100	1,116	-1.4	8,082	9,625	-16.1	
Volkswagen Group <sup>2)</sup>	2,577	2,607	-1.2	50,964	52,735	-3.4	

<sup>1)</sup> All figures shown are rounded, so minor discrepancies may arise from addition of these amounts.

<sup>2)</sup> The sales revenue of the joint venture companies in China is not included in the figures for the Group and the Asia-Pacific market.

## Automotive Division – Research and Development Costs

(January to March 2016 vs. 2015)









## **Porsche 911 Turbo S Cabrio**

## **Porsche 911 Turbo S**





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