

Disclaimer

The following presentations as well as remarks/comments and explanations in this context contain forward-looking statements on the business development of the Volkswagen Group. These statements are based on assumptions relating to the development of the economic, political and legal environment in individual countries, economic regions and markets, and in particular for the automotive industry, which we have made on the basis of the information available to us and which we consider to be realistic at the time of going to press. The estimates given entail a degree of risk, and actual developments may differ from those forecast.

At the time of preparing these presentations, it is not yet possible to conclusively assess the specific effects of the latest developments in the Russia-Ukraine conflict on the Volkswagen Group's business, nor is it possible to predict with sufficient certainty to what extent further escalation of the Russia-Ukraine conflict will impact on the global economy and growth in the industry in fiscal year 2022.

Any changes in significant parameters relating to our key sales markets, or any significant shifts in exchange rates, energy and other commodities or commodities relevant to the Volkswagen Group or the supply with parts, or deviations in the actual effects of the Covid-19 pandemic from the scenario presented will have a corresponding effect on the development of our business. In addition, there may be departures from our expected business development if the assessments of the factors influencing sustainable value enhancement and of risks and opportunities presented develop in a way other than we are currently expecting, or if additional risks and opportunities or other factors emerge that affect the development of our business.

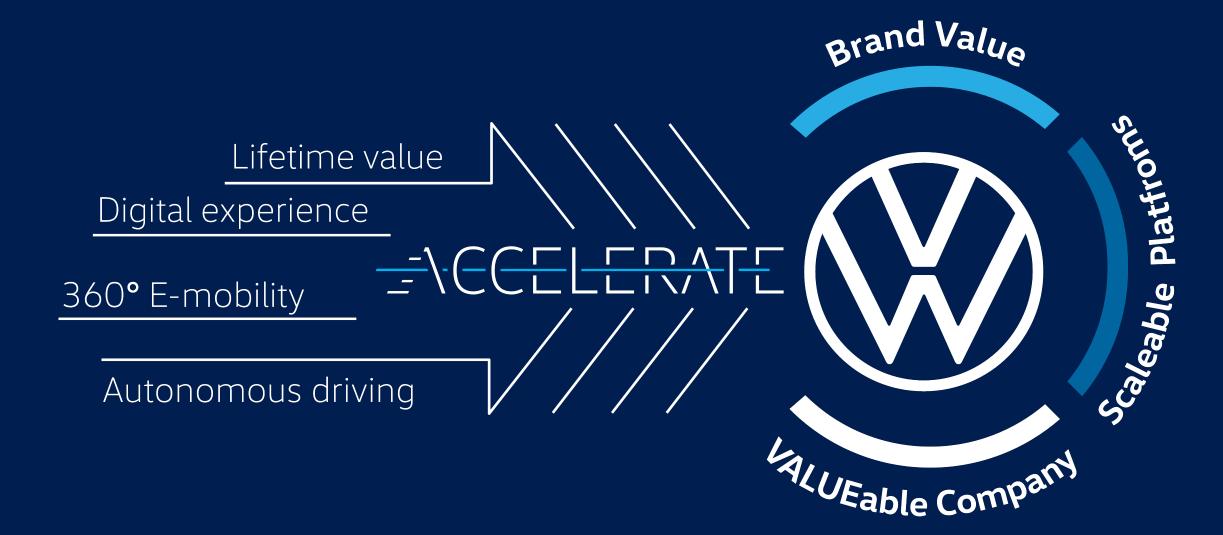
We do not update forward-looking statements retrospectively. Such statements are valid on the date of publication and can be superseded.

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VW Brand strategy "Accelerate"





Accelerated increase of e-mobility targets in Europe, China & USA for the VW Brand



min. **30%**

BEV share

min. 70%

BEV share

100%

BEV share

2025

2030

2035+





min. **50**%

BEV share

2030+



VW Brand - E-mobility strategy on track Versus previous year

116,000



+25%

1HY/22: fully electric vehicles worldwide

63,000

+70%

1HY/22: ID.4 top seller

17,600



+100%

06/22: ID. models in China



ID. Family line up

We started the ID. Family with a strong product lineup and keep growing











ID.3
Affordable mobility



ID.4
Progressive SUVe



ID.5 Attractive SUV-Coupé



ID. Buzz
Iconic brand shaper





New, emotional products and further improvement of perceived value

2023 **– ID.** AERO* — ID. VIZZION* — ID. LIFE* → 2025







Showcar ID. AERO in China: a taste of the brand's first global all-electric crossover sedan family

Long range business mobility
New "sustainable premium"
Second bodystyle for more practicality

Entry into ID. Family

Democratization of technology

Practical & fun with functions on demand



Euro NCAP-Experts are honoring Volkswagen for the newest assistant technologies in the ID.5 with the highest grade:



5 stars*

"Welcome to the family" ID.3 & ID.4

*5 star safety: Overall excellent performance in crash protection and well equipped with comprehensive and robust crash avoidance technology More details: https://www.euroncap.com/en/results/vw/id.5/45239



Continuous improvement to keep the ID. Family competitive

ICONIC DESIGN

INSPIRING DIMENSIONS

INTELLIGENT DATA

INTUITIVE DEVICE













Refinement of ID. Design Language

ID. Design Elements (e.g. Illuminated Logo)

Improved value perception

Sustainable & leather-free materials

Over-the-Air Updates

Swarm data & Al

Data-based customer interaction

Improving voice control, HMI & start-up times

Health/Wellness functions, Gaming

Improved range & charging time

More acceleration ≈ 5.5 sec. (w/ AWD)



ID. Buzz Pro: power consumption in kWh/100 km: combined 18,9; CO₂-emission in g/km: combined 0; energy efficiency class: A+++; The images show possible configurations or options which can be different to the current delivery program in Germany.

ID.5 GTX: power consumption in kWh/100 km: combined 17,1 - 15,6; CO₂-emission in g/km: combined 0; energy efficiency class: A+++; The images show possible configurations or options which can be different to the current delivery program in Germany.

ID.4 GTX: power consumption in kWh/100 km: combined 17,2 - 15,8; CO₂-emission in g/km: combined 0; energy efficiency class: A+++; The images show possible configurations or options which can be different to the current delivery program in Germany.



The future is software

The future is software







Software defines our Products

Software Development is fast & agile

Continuous Improvement & Deployment









ID. Software 3.0 – extract of highlights

New version based on E³ 1.1

Update for the AR Head-up-Display

Battery optimization and faster charging





30 15_{km}

ID. Software 3.0



Improvements in voice recognition and performance

Trained Parking (Park Assist Plus)





Improvements in navigation e.g. integration of swarm data



ID. Drivers Club & Auto Abo

ID. Drivers Club One community for all ID. Drivers



One of the **biggest digital brand communities** in the
automotive industry run by
the OEM

Platform for surveys and direct/quick **customer feedback** from actual ID. Drivers

Our ID. Drivers are **proud and embrace** being part of the **developer community**

Self-organized ID.Drivers Club Events (e.g. Locarno 09/22)



As of today*

10.900 Members

High activity level

5.200 daily active User

Members from

38 countries

Direct messages

8.230

Postings

10.000

Comments

97.000

Solved cases

2.110





ID. models introduced a drastic complexity reductionThe next step is imminent

from 2021

Keep scaling...

from 2023 ff.



 Maximum coverage of individual customer wishes

Strict reduction in number of variants



1st Wave ID. Family

 Data-based bundling of options into packages





2nd Wave ID. Family

 Functions on demand as integral part of offer logic



ID. VIZZION: The vehicle is a near production concept car.
The vehicle is not yet available for sale.

Further reduction in number of variants





Option take-rates remain high, and we are aiming at gaining additional revenue sources from functions on demand





Many thanks for your attention #ONETEAM

