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未来之行 Mobility for Generations to Come

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2021 J.P. Morgan China Summit, June 2021

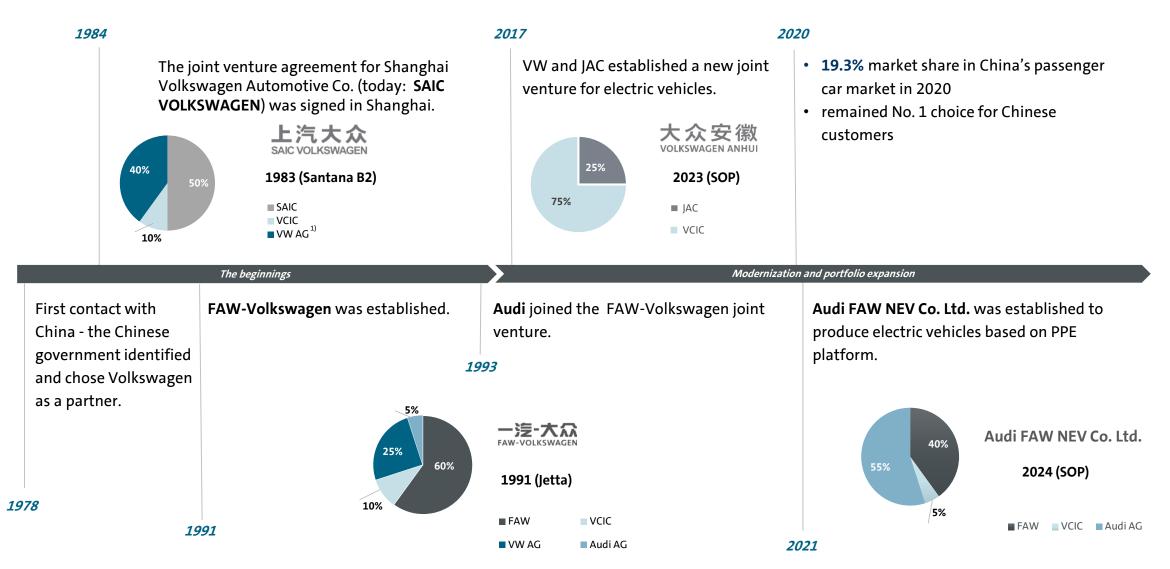
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The following presentations as well as remarks/comments and explanations in this context contain forward-looking statements on the business development of the Volkswagen Group. These statements are based on assumptions relating to the development of the economic, political and legal environment in individual countries, economic regions and markets, and in particular for the automotive industry, which we have made on the basis of the information available to us and which we consider to be realistic at the time of going to press. The estimates given entail a degree of risk, and actual developments may differ from those forecast. Any changes in significant parameters relating to our key sales markets, or any significant shifts in exchange rates or commodities relevant to the Volkswagen Group or deviations in the actual effects of the Covid-19 pandemic from the scenario presented will have a corresponding effect on the development of our business. In addition, there may be departures from our expected business development if the assessments of the factors influencing value enhancement and of risks and opportunities presented develop in a way other than we are currently expecting, or if additional risks and opportunities or other factors emerge that affect the development of our business.

We do not update forward-looking statements retrospectively. Such statements are valid on the date of publication and can be superseded.

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Volkswagen Group China at a glance



Note: VCIC 100% owned by VW AG.

¹⁾ VW AG includes the stakes held by ŠKODA AUTO a.s. and Audi AG.

Volkswagen Group production sites all over China



Facts and figures

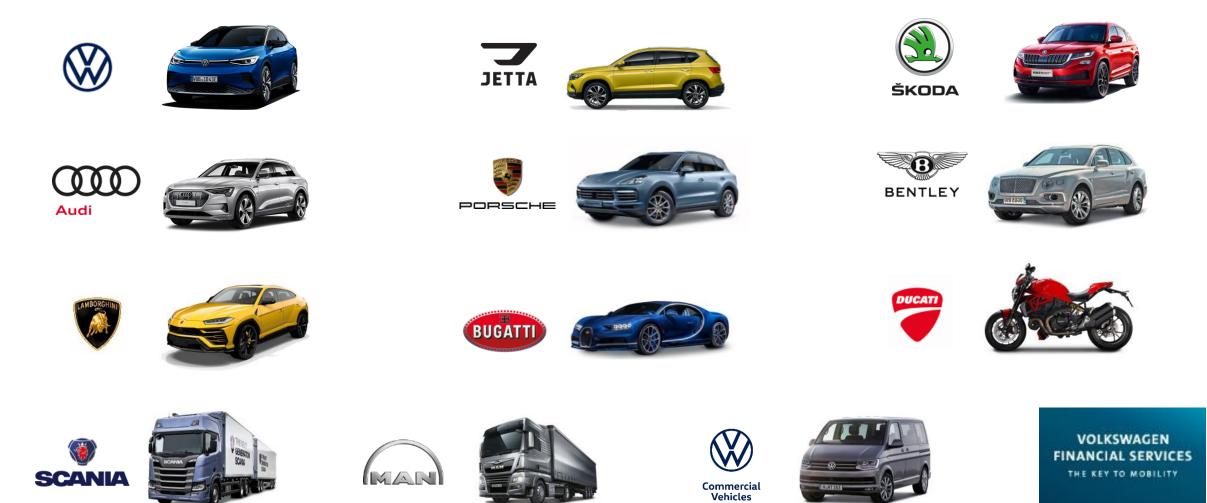
41 production plants in China in 2021

- 6 FAW-Volkswagen vehicle plants
 - Changchun (2 plants)
 - Chengdu
 - Foshan (1 MEB plant)
 - Qingdao
 - Tianjin

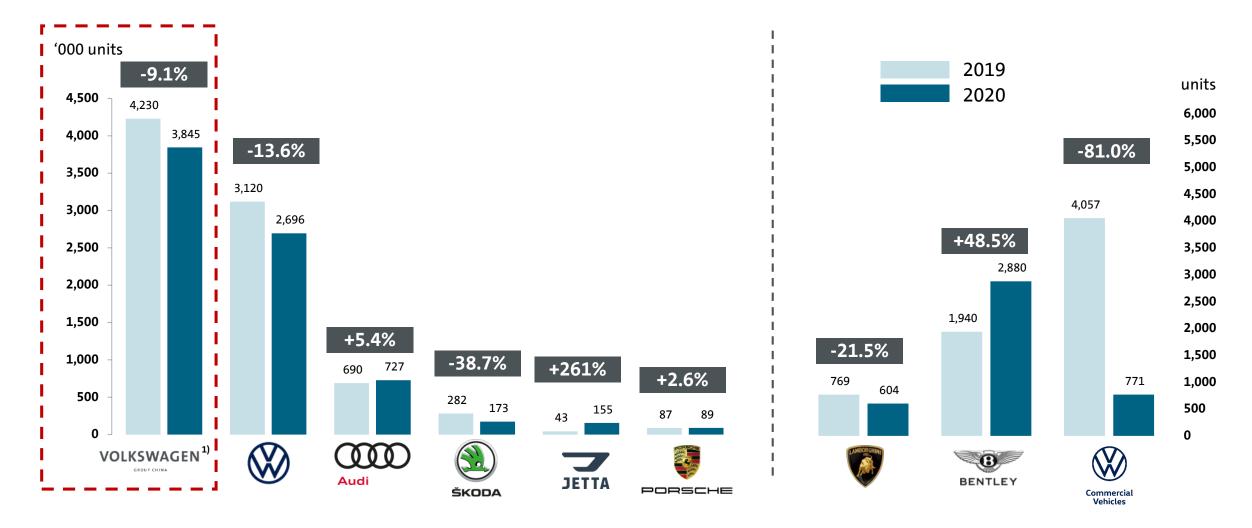
- 9 SAIC VOLKSWAGEN vehicle plants

- Shanghai (3 MQB plants + 1 MEB plant)
- Nanjing
- Yizheng
- Ningbo
- Urumqi
- Changsha
- Volkswagen (Anhui) Automotive Co. Ltd., Hefei MEB plant (SOP 2023)
- Audi FAW NEV Co. Ltd., Changchun PPE plant (SOP 2024)
- 24 component plants

Strong brands and products in China

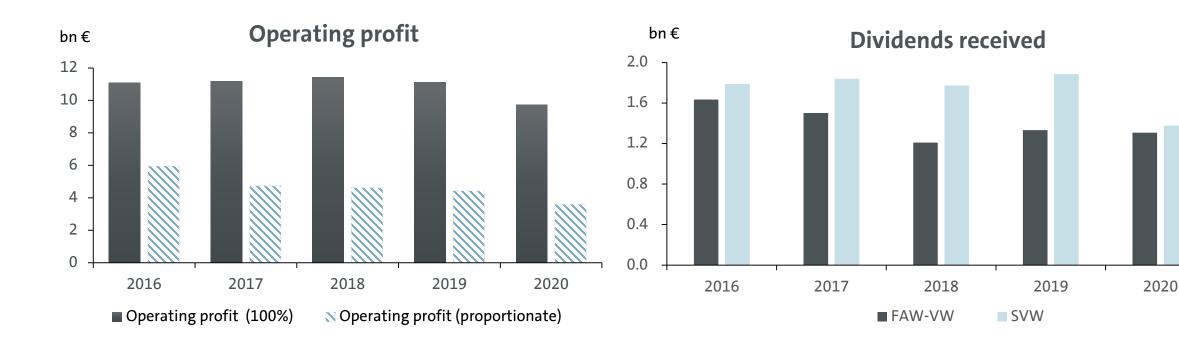


Sales performance by brand of Volkswagen Group China in 2020



¹⁾ incl. Hong Kong, excl. Ducati, MAN and Scania. All figures are rounded.

Key sales figures and financials 2020



<u>In 2020</u>

The proportionate operating result stood at €3.6 bn

The 100% operating result stood at €9.75 bn

<u>In 2020</u>

The dividend received from FAW-VW is €1.3 bn

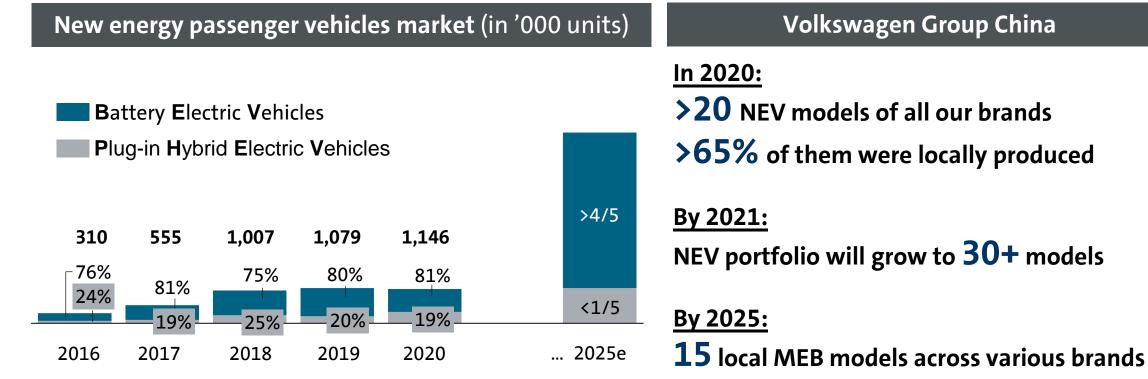
The dividend received from SVW is €1.4 bn

Expand NEV footprint in China across all entities using all platforms



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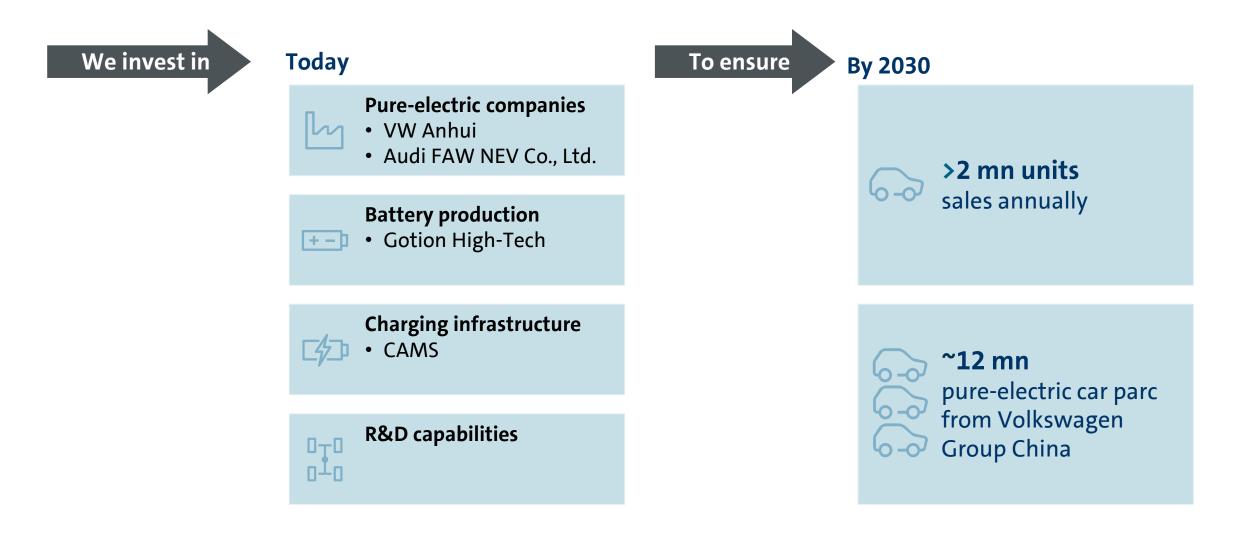
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35% of VGC portfolio will be electrified models

1.5 mn NEV deliveries annually

Volkswagen Group is pursuing a holistic strategy that enables a successful transformation towards intelligent, connected e-mobility



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Thank you!

If any further questions, please contact:

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