RESEARCH & DEVELOPMENT

ANDERS NIELSEN, CTO TRATON GROUP | 20-SEP-2018

TR/\TON

DISCLAIMER



The following presentation contains forward-looking statements and information on the business development of TRATON. These statements and information may be spoken or written and can be recognized by terms such as "expects", "anticipates", "intends", "plans", "believes", "seeks", "estimates", "will" or words with similar meaning. These statements and information are based on assumptions relating to the companies' business and operations and the development of the economies in the countries in which the company is active. TRATON has made such forward-looking statements on the basis of the information available to it and assumptions it believes to be reasonable. The forward-looking statements and information may involve risks and uncertainties, and actual results may differ materially from those forecasts. If any of these or other risks or uncertainties materialize, or if the assumptions underlying any of these statements prove incorrect, the actual results may significantly differ from those expressed or implied by such forward-looking statements and information, particularly not the forward-looking statements. The presentation is valid on the date of publication only.

When describing TRATON and its business segments in the following presentation, and unless designated otherwise, all references to MAN are references to MAN Truck & Bus (reported as "MAN Truck & Bus" by MAN SE) and all references to Volkswagen Caminhões e Ônibus are references to "MAN Latin America" as reported by MAN SE. As of 30 June 2018, MAN SE is 75% owned by TRATON AG. All references to sales of bus and coach also include chassis. While the Power Engineering business is legally a part of TRATON, it is not included in the commercial vehicles operations, as described in this presentation.

The financial information and financial data included in this presentation are preliminary, unaudited and may be subject to revision upon completion of audit processes. Thus, statements contained in this presentation should not be unduly relied upon and past events or performance should not be taken as a guarantee or indication of future events or performance. Return on sales as used in this presentation is defined as operating profit margin (operating profit divided by revenue). Operating profit and revenue at the level of TRATON are calculated as sum of MAN Commercial Vehicles and Scania as reported by Volkswagen AG and it should be noted that operating profit (i) reported by Volkswagen AG excludes special items and (ii) at the level of TRATON excludes purchase price allocation (PPA) effects from acquisitions and TRATON holding costs. Financial figures in relation to Scania (i) include financial services (unless denoted otherwise) and (ii) when expressed in EUR have been translated from SEK into EUR, using the exchange rate prevailing at the relevant date or for the relevant period that the relevant financial figures relate to. Operating and financial data relating to alliance partners are as reported by the relevant partner.

To the extent available and unless denoted otherwise, the industry and market data contained in this presentation has been derived from official or third party sources and all market and market share data that is not labelled otherwise, has been derived from data published by IHS Markit Ltd. for heavy duty truck (>15t) and (unless denoted otherwise) relates to calendar year 2017. Third party industry publications, studies and surveys generally state that the data contained therein have been obtained from sources believed to be reliable, but that there is no guarantee of the accuracy or completeness of such data. While TRATON believes that each of these publications, studies and surveys has been prepared by a reputable source, TRATON has not independently verified the data contained therein. In addition, certain of the industry and market data contained in this presentation are derived from TRATON's internal research and estimates based on the knowledge and experience of its management in the markets in which it operates. TRATON believes that such research and estimates are reasonable and reliable, but their underlying methodology and assumptions have not been verified by any independent source for accuracy or completeness and are subject to change without notice. Accordingly, undue reliance should not be placed on any of the industry or market data contained in this presentation.

This presentation has been prepared for information purposes only. It does not constitute or form part of any offer or invitation to sell or issue, or any solicitation of any offer to purchase or subscribe for, any securities of Volkswagen AG, TRATON AG or any company of TRATON in any jurisdiction. Neither this presentation, nor any part of it, nor the fact of its distribution, shall form the basis of, or be relied on in connection with, any contractual commitment or investment decision in relation to the securities of Volkswagen AG, TRATON AG or any company of TRATON in any jurisdictive a recommendation regarding any such securities.

CREATING A GLOBAL CHAMPION







NEW TECHNOLOGIES ARE ADDRESSING INEFFICIENCIES IN THE INCREASING TRANSPORT ECOSYSTEM, INDICATING SUBSTANTIAL OPTIMIZATION POTENTIAL



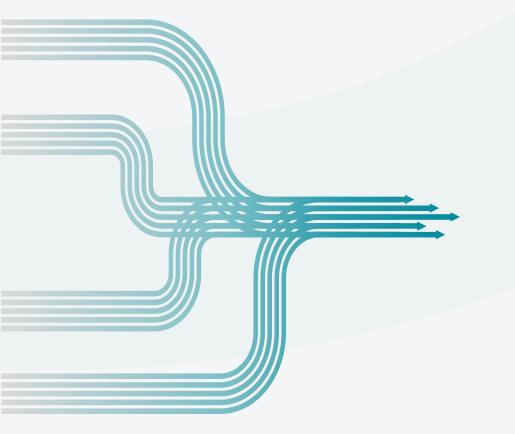
Better transportation makes a better world

TR/\TON

GROUP



TANGIBLE SYNERGIES WITHIN ENGINEERING AND PRODUCT DEVELOPMENT





Joint powertrain



Modularization and components



TR/\TON

GROUP



New technologies



LEAD ENGINEERING IN JOINT POWERTRAIN PLATFORM

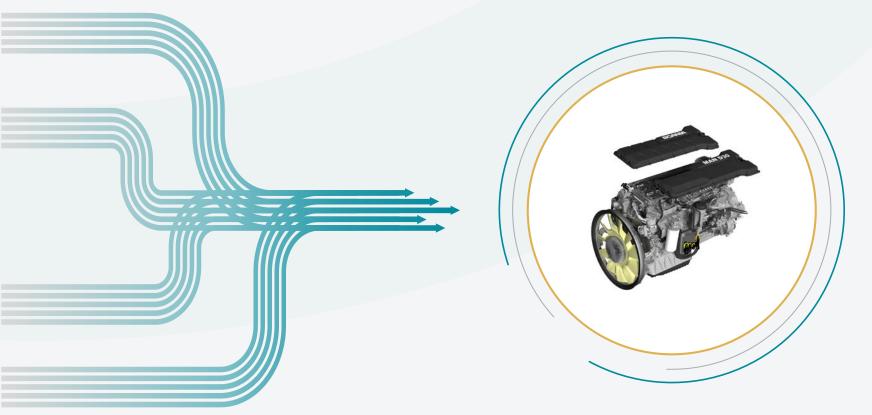


 Time to market
 State of the art product properties
 Higher resource efficiency and lower product cost



ONE EXAMPLE OF JOINT POWERTRAIN





Common Base 13I Engine (CBE) – our jointly developed HD powertrain platform

- More than 50% Brake Thermal Efficiency
- Globally ready for future emission legislations
- Expected to be installed in >50% of alliance's HD trucks¹ per year from 2025 onwards

MODULARIZATION AND COMPONENTS

What is the objective?



We want to **drive synergies** for the brands with maintained or improved **customer value** by

- Reducing complexity via common components
- Reducing material cost
- Optimizing customer offer through refined set of performance steps
- Free-up R&D resources to invest in future technologies

Several waves launched



- Wave 1: Urea tanks, batteries ...
- Wave 2: Propeller shaft, steering system ...
- Wave 3: Brake system, air compressors ...

Urea tanks



Potential opportunities of ~10 % in product cost savings

- Harmonization of production technology
- Market **benchmarking** and **comparison** of **price levels**
- **Portfolio** overlap **investigation** and prioritization

MODULARIZATION AND COMPONENTS

Common Layout Team working with:



Customer need – GTW, rolling resistance, start/stop frequency, topography etc.



Well balanced performance steps – derived from the customer needs



Standardized interfaces – modular kit with clear interfaces



Global organization from all brands



WE ARE DRIVING THE DISRUPTIVE TRENDS





WHAT THE FUTURE MIGHT LOOK LIKE

V2V and V2X communication

Efficiency of entire ecosystem Open, manufacturer-independent and cloud-based platform Improve profitability and competitiveness



MORE THAN 450K CONNECTED TRATON VEHICLES ON THE ROAD TODAY

TRATON has a strong position in connected fleet ...

approx. 450k connected vehicles

TR/\TON

Navistar's OnCommand Connection expected to join group solutions in 2019

Enabling >900k connected vehicles



Scania ONE launched



All new medium- and heavy duty (Euro6) trucks in Europe equipped with RIO telematics box



Caminhões Ônibus Launch of RIO planned for 2019 ... strengthened by several investments and partnerships with innovative technology companies



Connectivity enabler for autonomous driving

WE ARE DRIVING THE DISRUPTIVE TRENDS







Contract M

MAR

CitE



WE ARE DRIVING THE DISRUPTIVE TRENDS





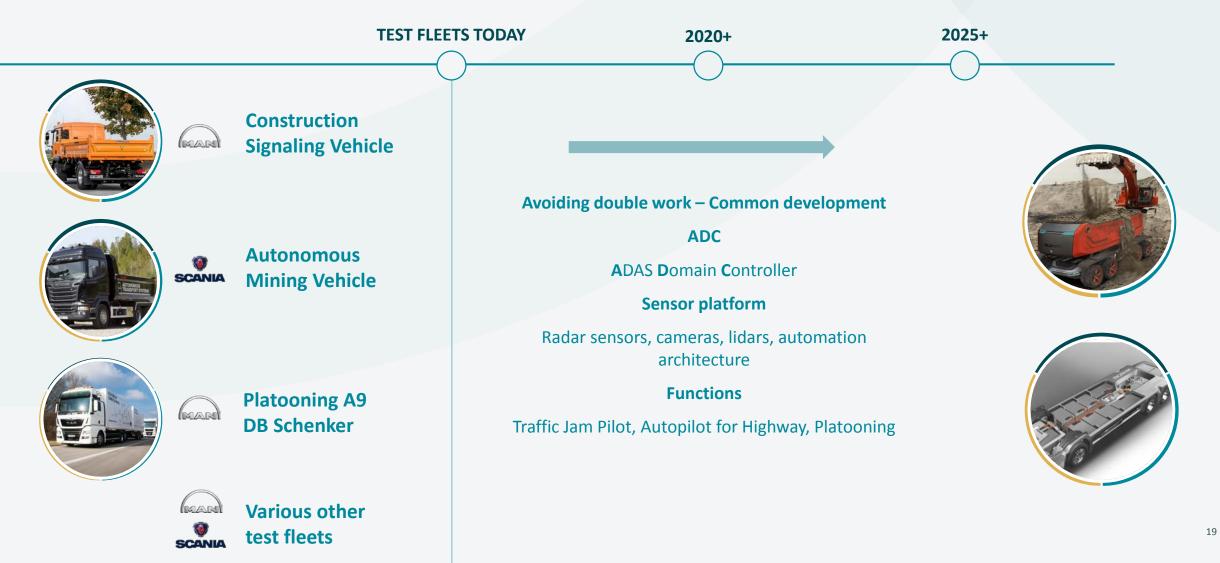
WHAT THE FUTURE MIGHT LOOK LIKE

SCANEA

1

AUTONOMOUS DRIVING ROADMAP

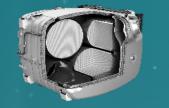




Common conventional Powertrain







Common future technology **platform - ACE**

