

Disclaimer

The following presentations contain forward-looking statements and information on the business development of the Volkswagen Group. These statements may be spoken or written and can be recognized by terms such as “expects”, “anticipates”, “intends”, “plans”, “believes”, “seeks”, “estimates”, “will” or words with similar meaning. These statements are based on assumptions relating to the development of the economies of individual countries, and in particular of the automotive industry, which we have made on the basis of the information available to us and which we consider to be realistic at the time of going to press. The estimates given involve a degree of risk, and the actual developments may differ from those forecast. The Volkswagen Group currently faces additional risks and uncertainty related to pending claims and investigations of Volkswagen Group members in a number of jurisdictions in connection with findings of irregularities relating to exhaust emissions from diesel engines in certain Volkswagen Group vehicles. The degree to which the Volkswagen Group may be negatively affected by these ongoing claims and investigations remains uncertain.

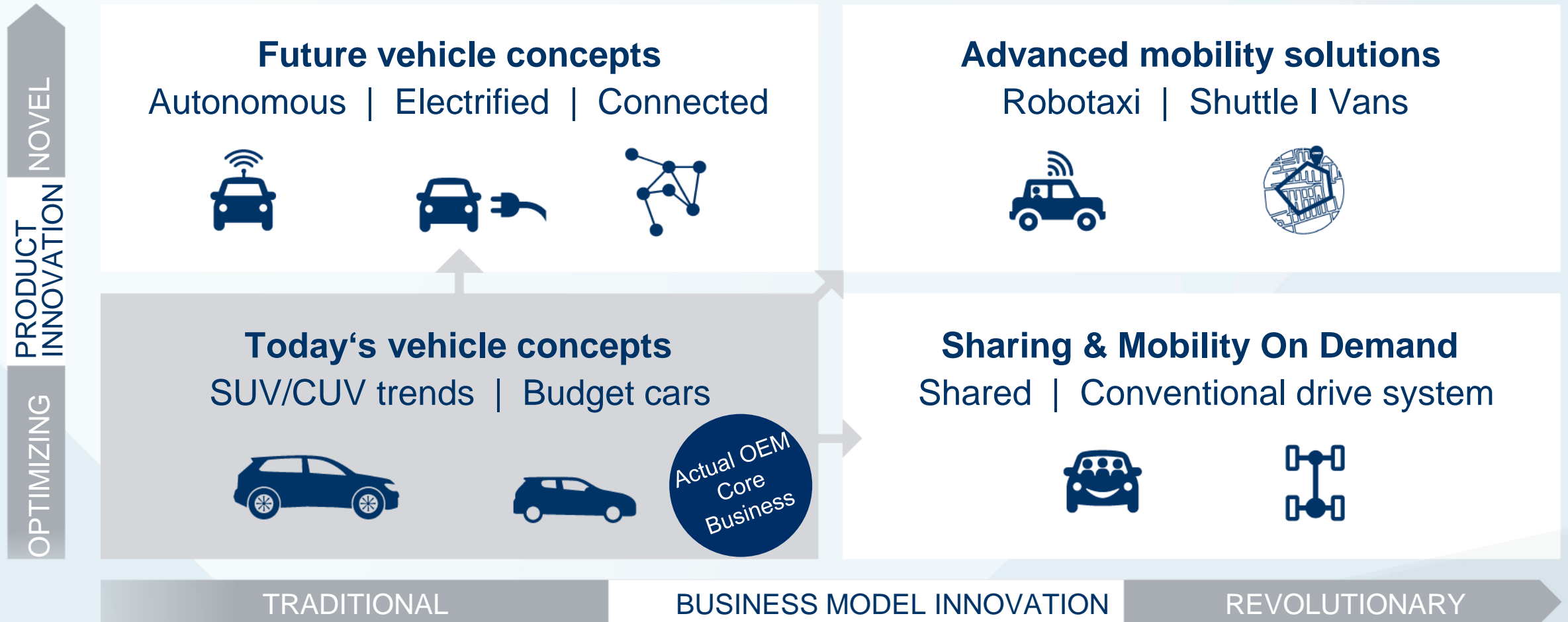
Consequently, a negative impact relating to ongoing claims or investigations, any unexpected fall in demand or economic stagnation in our key sales markets, such as in Western Europe (and especially Germany) or in the USA, Brazil or China, will have a corresponding impact on the development of our business. The same applies in the event of a significant shift in current exchange rates relative to the US dollar, sterling, yen, Brazilian real, Chinese renminbi and Czech koruna.

If any of these or other risks occur, or if the assumptions underlying any of these statements prove incorrect, the actual results may significantly differ from those expressed or implied by such statements.

We do not update forward-looking statements retrospectively. Such statements are valid on the date of publication and can be superseded.

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The challenge: Transforming Volkswagen Group along 2 dimensions



VOLKSWAGEN

AKTIENGESELLSCHAFT

Our history

The Volkswagen Group has always enriched the lives of millions of people worldwide with fascinating vehicles.



VOLKSWAGEN

AKTIENGESELLSCHAFT

Our aspiration

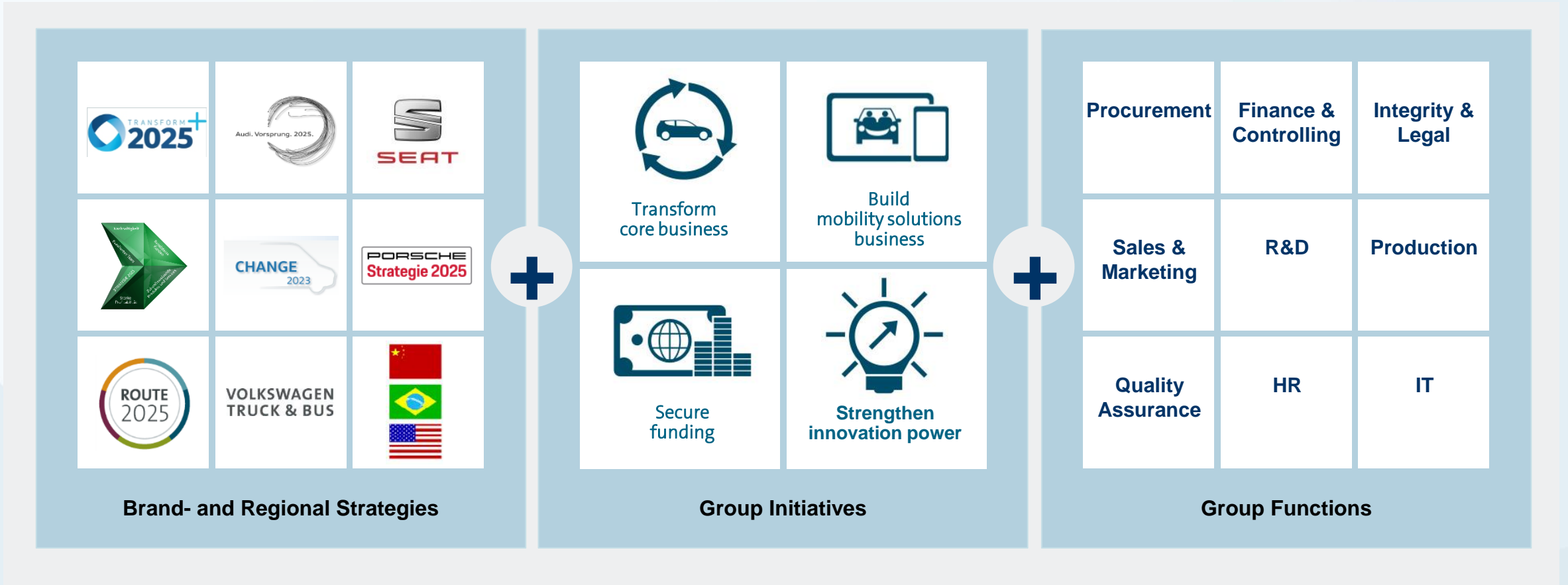
Moving forward, we strive to continue this unique success story and play a leading role in shaping auto-mobility for future generations



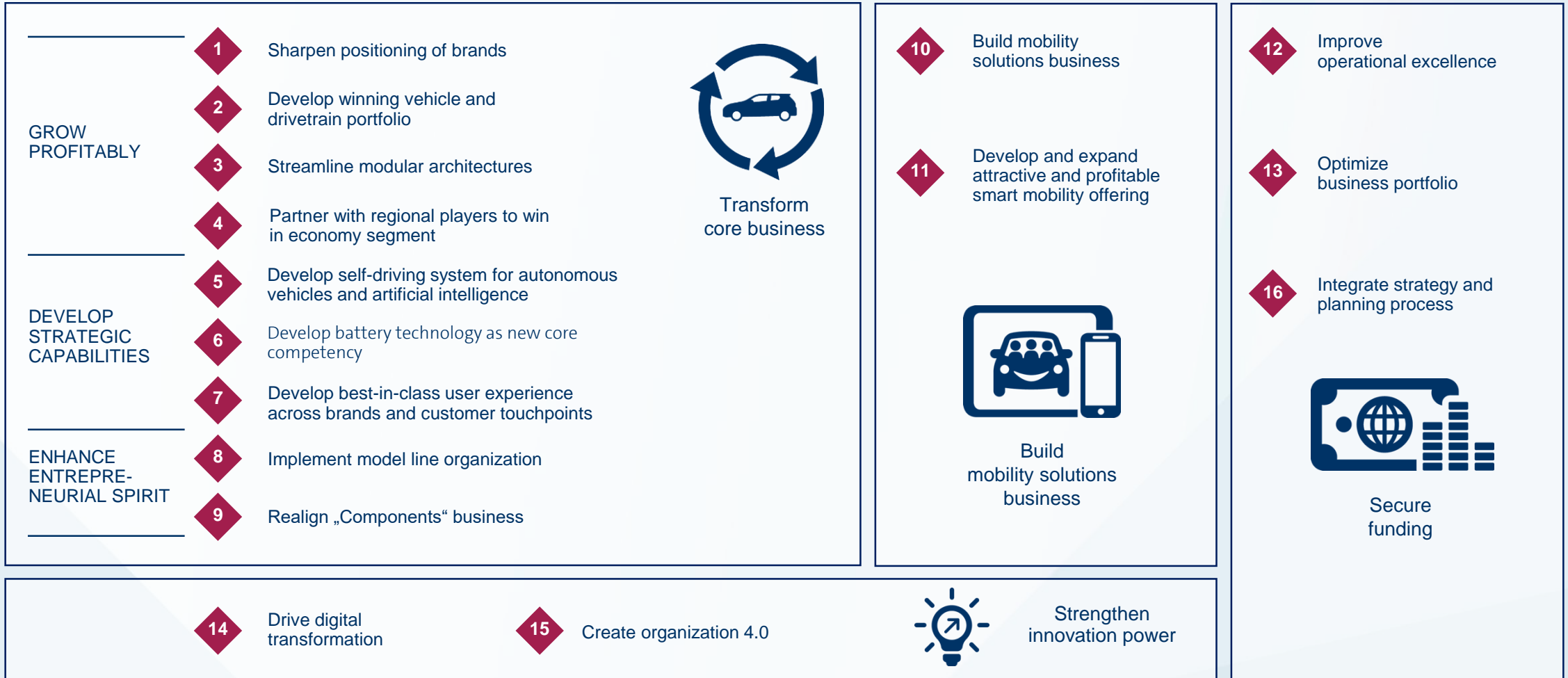
Addressing all relevant stakeholders on our journey to become a globally leading provider of sustainable mobility



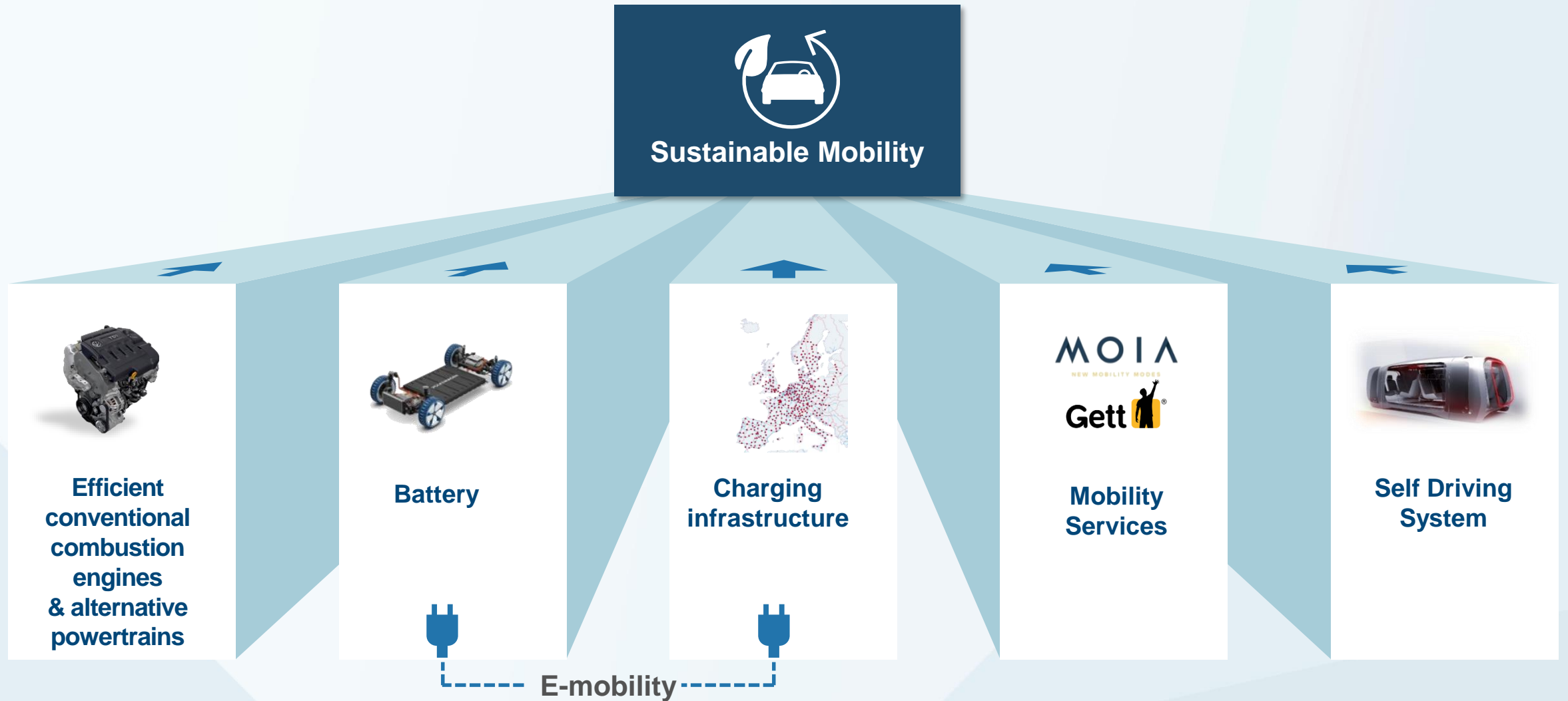
Implementing TOGETHER - Strategy 2025 across brands, regions, functions and group initiatives



16 Group Initiatives have been defined to achieve our strategic goals



Building blocks to provide sustainable mobility solutions



Efficient combustion engines and alternative powertrains play a major role for the future of sustainable mobility

The future is electric and green.

- ◆ Significant improvements in consumption and emissions of gasoline engines



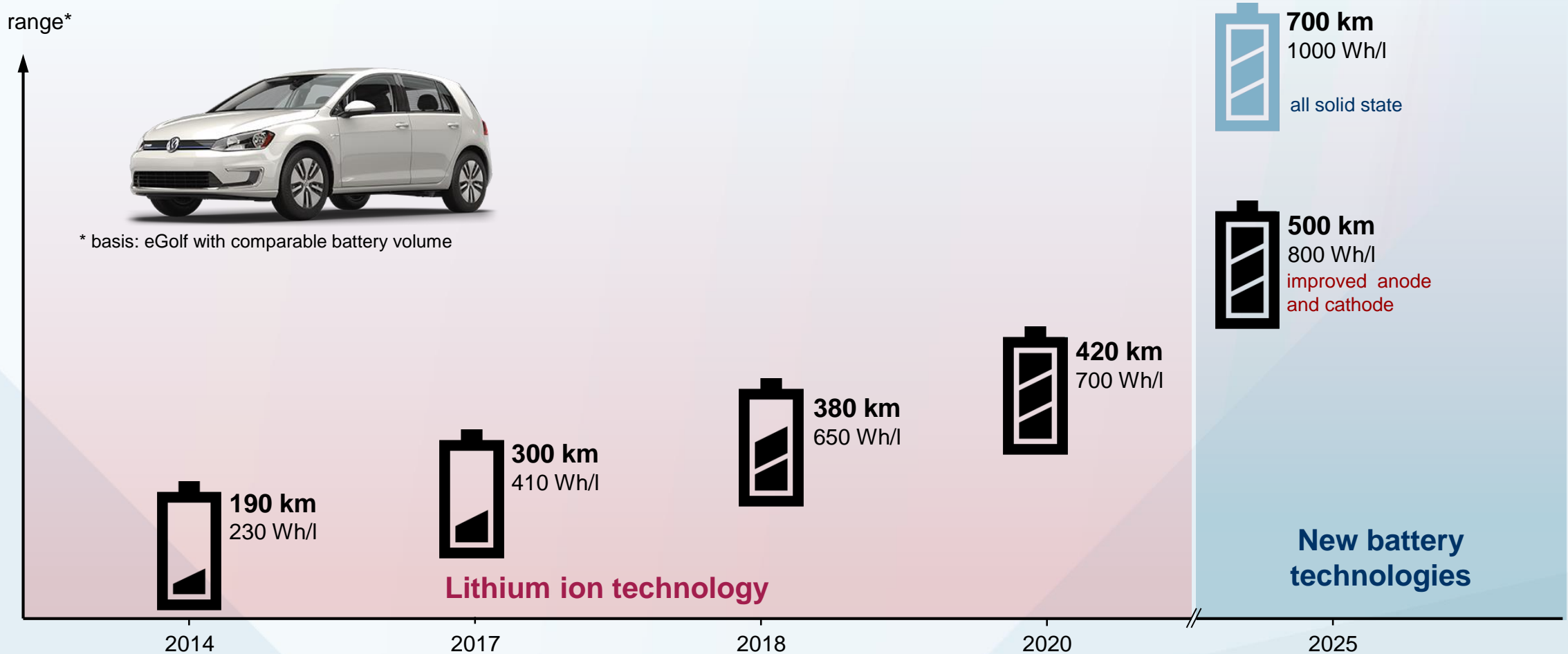
- ◆ The latest Euro 6 diesel engines deliver above-average performance in the new WLTP cycle

- ◆ All new gasoline engines will be equipped with a particulate filter

- ◆ Significantly expanding the range of CNG vehicles

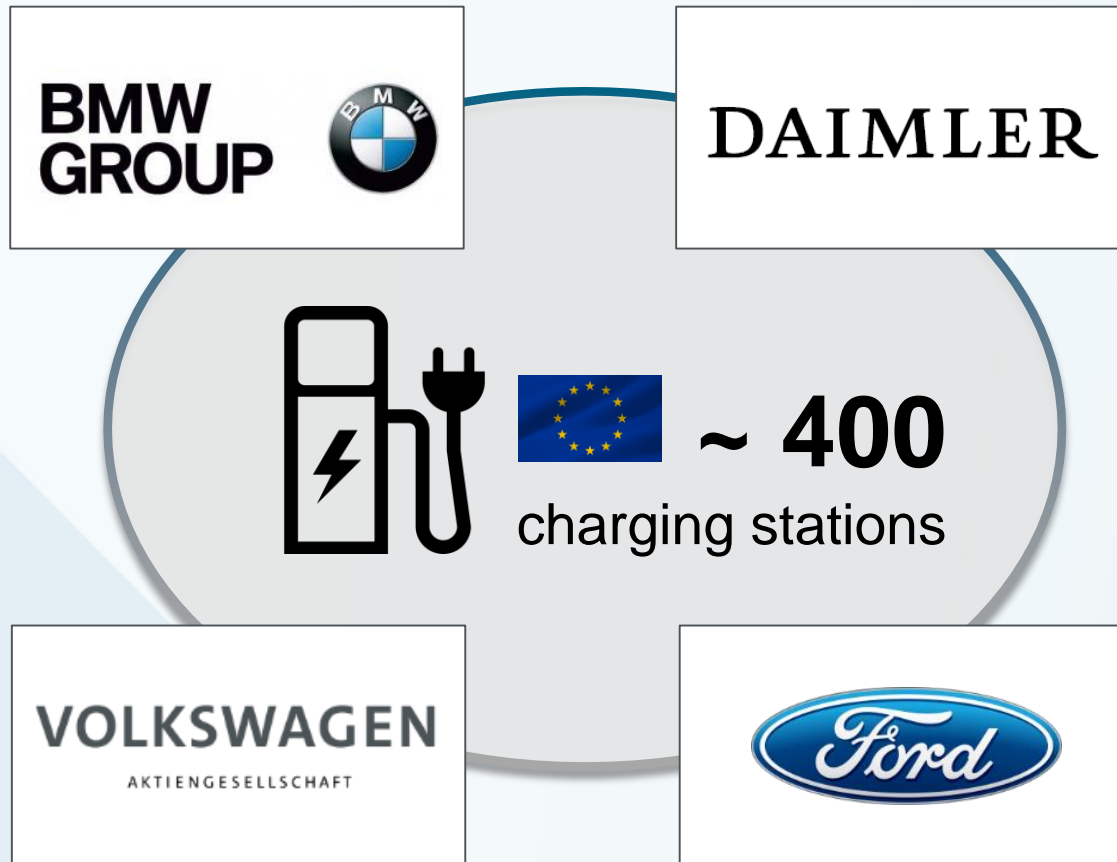
- ◆ Working on synthetic fuels produced from renewable sources

Advances in battery technology will improve range, weight and costs



Multi OEM Joint Venture to deploy a HPC charging network in Europe

IONITY



- ◆ Unprecedented collaboration among automakers
- ◆ Open brand-independent network
- ◆ Deployed power levels up to 350 kW
- ◆ Network based on the Combined Charging System (CCS) international standard
- ◆ Build-up started in Q4 2017

Most comprehensive electrification initiative in the automotive industry with Roadmap **E**



- ◆ 50 BEVs + 30 PHEVs
- ◆ 20–25% Group sales intended to be purely battery-powered
- ◆ Own e-fleet requirements over 150 GWh of battery capacity
- ◆ € 50bn procurement volume



2017



- ◆ 3 BEVs, 8 PHEVs


2025




- ◆ € 20bn Capex to be ramped up
- ◆ At least one electrified version for each of the Group's 300 or so models

2030

We have had a successful launch of the MOIA Shuttle at the “TechCrunch” and customers show a high demand for a “Special Purpose Vehicle”

 Prepared for Shadow/ security driver mode

 Connected to backend

 Customized interior with high comfort/ connectivity


 6 passenger seats with high privacy

 MOIA branded



 Electric door concept

 Unique recognizable design

 BEV with > 300 km real range

 <6 m

 < 3,5 t

Our roadmap to become a leading provider of sustainable mobility

Autonomous Audi TTS
"Shelley" climbs Pikes Peak



SEDRIC is Volkswagen
Group's first Level 5 vehicle



Strategic partnership
with Aurora



Urban Shuttle/Carrier/Pod



2005

2017

2021+



2010

2018

"Stanley" Winner Darpa
Grand Challenge



Volkswagen Group
>200 AV related patents

Foundation AID GmbH



Battery Electric
Special Purpose Shuttle



Personal Autonomous
Vehicles



Our Competitive advantage: Cover various use cases

Urban Carrier



Urban Shuttle



Urban Pod



Personal
Autonomous
Vehicles



Automated Trucks



